

# Gulf of Mexico Ecosystem Service Logic Models and Socio-Economic Indicators (GEMS) GEMS PHASE II REPORT: COASTAL RESTORATION

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# CONTENTS

| Introduction   | 2  |
|--|----|
| Project Background   | 2  |
| Project Phases   | 3  |
| Phase II Process   | 3  |
| Phase II Summary   | 3  |
| Project Types Considered for the GEMS<br>Project Phase II    | 3  |
| Ecosystem Service Logic Models                               | 7  |
| Workshops  | 9  |
| Social and Economic Metrics                                  | 10 |
| Products   | 13 |
| Website  | 13 |
| Phase I Report   | 13 |
| Other Products   | 13 |
| Next Steps   | 13 |
| Appendix A: Workshop Participants                            | 15 |
| Appendix B: References Used to Create<br>Draft Metrics Lists | 17 |
| Appendix C: Full Metrics List                                | 19 |

# BRIDGE Collaborative







## INTRODUCTION

## **Project Background**

Billions of dollars will be spent on large-scale restoration of Gulf ecosystems over the coming decades, but there is currently no shared platform to guide assessment and reporting of restoration progress and effectiveness for the broad set of environmental, social, and economic goals shared by the many institutions working in the Gulf. The diversity of these goals-including habitat restoration, water quality improvement, marine resource protection, community resilience, and economic revitalizationmeans that a variety of metrics are needed to fully evaluate the effectiveness of coastal projects funded with restoration dollars. A set of common models and metrics relevant across projects, programs, and locations can facilitate effective project planning and evaluation.

Duke University's Nicholas Institute for Environmental Policy Solutions, The Harte Research Institute, and The Nature Conservancy, with support from the National Academies' Gulf Research Program, are leading a project to advance standardized metrics of restoration success by developing ecosystem service logic models (ESLMs) with stakeholders from the five Gulf states, relevant federal agencies, and technical experts. ESLMs trace the effects of restoration strategies as they influence ecological and social systems to create outcomes that are important to people. The use of logic models is recommended by the National Academies of Science as a best practice for monitoring plan design; these models can provide a practical and transferable approach for measuring success at different scales.

Numerous strategies for coastal restoration exist, and there are many places along the Gulf coast where restoration can be implemented. ESLMs are a great tool to compare across restoration strategies and locations to match likely restoration outcomes with stakeholder goals. In addition, evidence that accompanies these models can be used to clarify uncertainties that need to be considered and to identify critical research gaps.

This project is a case study of the Bridge Collaborative, a global coalition of scientists, practitioners, and organizations rapidly moving beyond business as usual to create a more equitable and sustainable world. It will be used to test Bridge guidance on logic models and evidence evaluation as tools to advance cross-sector impact.

## **Project Phases**

The GEMS project was conducted in two phases. Phase I focused on understanding the various types of oyster reef restoration occurring in the Gulf and how those projects contribute to social and economic well-being. Phase II builds on the approach developed in Phase I and applies it to a broad spectrum of coastal projects receiving restoration dollars—including other habitat restoration, hydrological reconnection, recreational enhancement, and water quality improvement projects—currently being used or planned across the five U.S. states along the Gulf of Mexico. An advisory council with representatives from state and federal governments, funders, and critical partners provided insight on the selection of restoration approaches that were included. Both phases involved engagement of restoration experts and practitioners, conversations with a broad suite of stakeholders, and in-person workshops at local and regional scales.

## **PHASE II PROCESS**

## **Phase II Summary**

In Phase II of the GEMS project we identified metrics available to monitor the social and economic outcomes of a wide variety of coastal projects funded in the Gulf. To do this, we built ecosystem service logic models (ESLMs) illustrating how these projects' impacts cascade through the biophysical system to result in social and economic outcomes. ESLMs were built through an iterative process including literature review and expert consultation. We then hosted in-person and virtual workshops to brainstorm and select feasible metrics for measuring relevant social and economic outcomes included in the Phase II ESLMs.

## Project Types Considered for the GEMS Project Phase II

For Phase II of the GEMS project we expanded our focus to assess socioeconomic metrics for 16 coastal project types, including habitat restoration, recreational enhancement, and water quality improvement projects (Table 1). Not all these project types fall into the category of "restoration" in the strictest sense (e.g., installing baffle boxes for outflow treatment), however, all projects considered for Phase II are being funded by restoration dollars in the Gulf.

# Table 1. Project types included in GEMS Phase II

| Project<br>Categories | Project Types<br>(all projects<br>are linked to<br>a page with<br>more info) | Description of Project and Techniques Used in the Gulf   |
|-----------------------|--|--|
|                       | Salt marsh<br>restoration  | Constructing dikes to isolate an area and pumping in sediment, planting new native vegetation, or creating river diversions. These interventions typically create conditions for native salt marsh vegetation to reestablish. Planting new vegetation kickstarts this process and provides a layer of redundancy when paired with one of the other restoration actions.  |
|                       | Sea grass<br>restoration   | Transplanting seagrass into restoration sites (very common), seeding seagrass (less common, newer technique), and modifying sediment to facilitate seagrass growth (usually used in combination with transplanting or seeding). Many projects are done to mitigate seagrass loss due to development, as required by the Clean Water Act. Some projects attempt to benefit seagrass by addressing water quality issues.   |
|                       | Mangrove<br>restoration  | Techniques primarily consist of restoring site conditions to those that are conducive to mangrove growth and waiting for mangrove propagules to colonize the site. Activities include hydrological restoration (to restore proper tidal flow, freshwater inputs, and salinity levels) and restoring sediment elevation. In some areas mangrove site creation, rather than restoration, is being performed.   |
| Habitat restoration   | Living shoreline installation  | Living shorelines are combinations of vegetation planted along a shoreline and a structure to help hold the vegetation in place. In the Gulf, the structural component of the living shoreline is usually a breakwater and can be made of a variety of materials, including bagged oyster shell, granite, eco-concrete, and reef balls or blocks.  |
|                       | Beach and dune restoration   | Beach restoration aims to replace sand that erodes from a beach. It is usually completed by dredging offshore sand and adding it onto the beach. Dune restoration also aims to offset sand erosion but may also include increasing dune size and resilience. There are three major types of dune stabilization techniques: importing dredged sand from offshore to build up the dune, planting grasses or other plants to secure the sand, and installing fencing along the dune on both the seaward and landward sides of the dune.                 |
|                       | Restoring<br>hydrologic<br>connectivity                                      | Restoring hydrologic connectivity means "restoring or mimicking natural connections that have been broken<br>or disrupted by infrastructure such as roads and levees." <sup>1</sup> This often involves removing barriers to flow (e.g.,<br>old flood control structures) or installing structures like culverts to enable water to flow under or around an<br>existing barrier. These projects are often proposed with the goal of benefiting declining marsh or seagrass<br>habitats, with the added benefit of fish passage and habitat creation. |

1. As defined by the RESTORE Council: https://restorethegulf.gov/sites/default/files/Restore%20Hydrology%20FS%20042619.pdf.

| Project<br>Categories   | Project Types<br>(all projects<br>are linked to<br>a page with<br>more info) | Description of Project and Techniques Used in the Gulf   |
|---|--|--|
| Recreational<br>enhancement   | Boat ramp<br>installation/<br>repair   | Typically boat ramp projects entail either repairing existing boat ramps or constructing new boat ramps and are meant to increase access to public waterways, offshore areas, and inaccessible campgrounds.  |
|   | Fishing pier<br>installation/<br>repair                                      | There are several different ways to construct or restore/enhance the central body of the pier (e.g., different materials used), however, central to all pier construction is the installation of load-bearing piles in the benthos to anchor the main body of the pier. Successful projects improve accessibility to the waterfront, facilitating increased coastal-based anthropogenic activity in the areas around the pier.                       |
|   | Trail and<br>boardwalk<br>installation/<br>repair                            | Specific techniques for trail and boardwalk projects are generally site specific and can vary in installation processes and materials used. Trails are generally installed on raised ground, while boardwalk installation is required for access over wet or marshy areas and therefore consist of raised platforms, requiring the installation of footings into the substrate.  |
|   | Sewage system<br>improvements  | Sewage system improvements include two specific techniques: converting basic septic systems to either centralized sewer systems or advanced septic systems, and repairing existing sewage system components.   |
| Water quality<br>infrastructure<br>improvement:<br>Wastewater<br>management | Wastewater<br>treatment plant<br>upgrades                                    | Wastewater treatment plants (WWTPs) are centralized systems meant to remove toxins, pathogens, organic material, and more from sewage and wastewater. Remaining water after the treatment process is known as grey water and could potentially be used for services such as crop irrigation, industrial cooling processes, and in some cases drinking water.   |
|   | Treatment<br>wetlands<br>installation  | Treatment wetlands are engineered systems designed to replicate the structure and services provided by wetlands to perform tertiary wastewater treatment, particularly phosphorus and waterborne pathogen removal, and nitrogen transformation and removal. Treatment wetlands are often used to support traditional municipal and industrial wastewater treatment but can also be used for treatment of stormwater, aquaculture, and mine drainage. |

| Project<br>Categories   | Project Types<br>(all projects<br>are linked to<br>a page with<br>more info) | Description of Project and Techniques Used in the Gulf  |
|---|--|---|
| Water quality<br>infrastructure<br>improvement:<br>Stormwater | Gray<br>infrastructure<br>repairs/<br>improvements                           | Gray infrastructure for stormwater management refers to a network of water retention and purification<br>infrastructure (such as pipes, ditches, swales, culverts, and retention ponds) meant to slow the flow of<br>stormwater during rain events to prevent flooding and reduce the amount of pollutants entering waterways.<br>Restoration projects for gray infrastructure typically do not focus on the entire system, but rather on<br>enhancing, repairing, removing, or installing new infrastructure in ways that will optimize the efficiency of the<br>system. |
|   | Green<br>infrastructure<br>installation                                      | Green infrastructure for stormwater management includes a variety of methods designed to slow or retain precipitation where it falls, rather than collecting precipitation and directing it to a centralized pond or treatment system. Green infrastructure components usually complement the existing gray infrastructure stormwater system. It is common for multiple types of green infrastructure to be used in combination.  |
| management  | Outflow<br>treatment<br>installatio <u>n</u>                                 | Baffle boxes are infrastructure components typically found near the end of the stormwater management system, positioned at outfalls or in types of stormwater management infrastructure. Stormwater runoff enters through the boxes which capture sediment and pollutants in the storage zones.   |
|   | Agricultural best<br>management<br>practices                                 | Best management practices for agriculture include a suite of management techniques intended to reduce<br>nutrients and other pollution types from agricultural lands reaching waterways: cover crops, conservation<br>tillage, riparian buffers, livestock exclusion from streams, and improved fertilizer management. Constructed<br>wetlands can remove pollutants from agricultural runoff.  |

## **Ecosystem Service Logic Models**

For every project type shown in Table 1, we created an ESLM that illustrates how the project's impacts cascade through the biophysical system to result in social and economic outcomes. Models were developed through literature review and expert consultation and were adapted based on expert, practitioner, and stakeholder input gathered at in-person and virtual workshops.

These ESLMs are housed in an online database. Users can examine static versions of the models created by the GEMS project team or link to an editable version of each model that can be adapted to a user's specific project site. Models can identify outcomes for use in proposals, to help with project/program justification, or to develop a monitoring plan. Exploring the model database by outcome is also possible: a user can determine what project types are most likely to result in outcomes of interest which will aid in selecting restoration approaches.

ESLMs show the cascade of changes that restoration (dark blue box) causes in the biophysical and ecological systems (gray boxes), which then lead to changes in human activities (light blue boxes), and socioeconomic outcomes (yellow boxes). Many of the biophysical and ecological changes (gray boxes) are critically important outcomes for projects and programs, but we assume they are already being measured and tracked.



### Figure 1. Example simplified ESLM

### Social and Economic Outcomes

New metrics were created based on the social and economic outcomes identified in the Phase II ESLMs (Table 2). Outcomes that also appeared in the oyster reef restoration models developed in Phase I are not included in this list, because metrics for those outcomes have already been identified. These repeated outcomes—such as shoreline protection from erosion, economic activity from commercial fish harvest, economic activity from restoration spending, economic activity from recreational fishing, and cultural values—and their associated metrics can be found in our Phase I report and in the GEMS online tool. For the outcomes that did not overlap with Phase I, we developed draft social and economic metrics for each outcome based on a literature review (Appendix B) and expert outreach. These draft metrics were then used as prompts during the workshops described in the next section.

Strong/weak links: In addition, we indicate whether an outcome has a strong or weak link to a particular project type based on expert input. If, through our evidence and expert assessment, we determined that a particular outcome was likely to have a detectable, significant change based on a particular project activity, then we categorized it as a strong link. This change might be significant only through the additive effects of multiple similar projects. A weak link between a particular restoration action and outcome indicates indicates that a change in that outcome is likely to be small and less likely to be detectable. These strong/weak categorizations can be reviewed for each project type in the GEMS online model database.

| Outcome category     | Specific outcome   |
|----------------------|--|
|                      | Mosquito-borne disease                                   |
|                      | Seafood-associated disease                               |
|                      | Skin and respiratory effects related to toxin exposure   |
| Human health         | Waterborne disease                                       |
|                      | Food security for communities                            |
|                      | Mental health & psychological well-being                 |
|                      | Drownings/injuries at beaches                            |
|                      | Cost of freshwater                                       |
| Water costs          | Cost of drinking water treatment                         |
|                      | Cost of wastewater treatment                             |
|                      | Cost to local property owner                             |
| Infrastructure costs | Gray stormwater infrastructure improvement cost          |
|                      | Maintenance costs  |
|                      | Economic activity from recreation and tourism activity   |
| Economic activity    | Economic impacts of health-related fishery closures      |
|                      | Economic impacts of health-related recreational closures |
|                      | Economic activity from local businesses                  |
| Property costs       | Property damage from flooding                            |
|                      | Property value   |
| Disruption           | Social disruption from flooding or project construction  |

#### Table 2. Relevant social and economic outcomes identified from the Phase II ESLMs

## Workshops

Phase II workshops focused on the water quality improvement projects. Given how different these projects are from oyster reef restoration (covered in Phase I), they led to a wide range of new social and economic outcomes. There is also a non-overlapping group of experts and practitioners that work on water quality issues and water quality infrastructure.

#### **Regional Workshop**

The project team designed and facilitated an in-person workshop on March 3 and 4, 2020 hosted in Houston, Texas. Experts from across the Gulf region were invited to 1)

### Resilience

One of the goals of coastal projects and programs in the Gulf is to build coastal and community resilience. Resilience refers to the ability to "bounce back" or recover after some kind of emergency or hazardous event. These events can include hurricanes and other coastal storms, sea level rise, and flooding. A community can be resilient in many ways, including economically, socially, or structurally. We found that facets of resilience overlap with many of the other outcomes linked to restoration we address in this project. We highlight those outcomes that our expert advisors believe represent some facet of coastal community resilience in our online tool using the letter "R." These resilience-relevant outcomes do not fully capture all the aspects of community resilience; we aim only to indicate which of our outcomes (and their associated metrics) might be used to examine certain aspects of resilience.

share feedback on the restoration techniques included for water quality improvement projects, 2) give input on logic models, 3) clarify social and economic outcomes, and 3) brainstorm lists of possible metrics. Participant expertise included public health researchers, water quality researchers, restoration practitioners, environmental justice advocates, social scientists, economists, natural resource managers, and more. For a list of participants, please refer to Appendix A.

Through a series of presentations, the project team introduced the project goals and each of the draft water quality improvement logic models, and then facilitated full group discussions while notetakers captured all feedback from participants. The project team presented examples that demonstrated how socioeconomic outcomes can be linked to the restoration, and what types of metrics might be considered to evaluate those outcomes. The full group then broke out into several small groups, and facilitators asked participants in each group to suggest metrics. Participants were also asked if they were aware of existing data sets that could be used by project and program managers. Groups then considered the feasibility of implementation of the metrics into existing or new projects or programs, and if the proposed metric was able to reflect the impact of water quality restoration—what we call the attribution. All breakout group feedback was documented by the project team. After the workshop, the feedback was combined into a metrics database for further refinement.

#### **Metrics Refinement Workshops**

The project team organized a series of virtual workshops to assess the metrics suggested during the regional workshop. This effort differed from the regional workshop in that participants were asked to compare the draft metrics list against the SMARTs criteria with a particular focus on feasibility, as well as prioritize a select set of recommended metrics. Practitioners and experts that had Gulf state-level, local-level, or subject matter expertise were invited to join one of two themed

workshops (see full participant list in Appendix A). Participants joined either the "Health" or the "Economics and Cost" workshop series using the Webex virtual conference platform. Project team members captured all feedback from the online discussions and documented metric preferences.

#### **Expert Consultations**

The additional habitat restoration and recreational enhancement projects covered in Phase II only introduced a few new outcomes beyond those considered for the oyster reef restoration. These outcomes were: drownings/injury, maintenance costs, boat accidents, property damage from flooding, and dredging. For each of these outcomes we identified relevant experts who could help us think about what metrics (if any) were feasible to track these outcomes and then asked each expert for recommendations of others to consult. For each outcome, we consulted with at least two experts.

## Social and Economic Metrics

#### **Phase II Metrics**

Using the processes of expert elicitation through workshops and one-on-one consultation described above, we refined a list of feasible social and economic metrics that could be used to monitor outcomes identified for our Phase II project types. These metrics are intended to be easily accessible and usable for practitioners, researchers, and funders. The selected metrics are organized by scale and tier and are available in Appendix C and a searchable online database.

## **Scale and Tier**

**Scale** refers to the scope of the data collection. Project-scale metrics could feasibly be measured and reported by individual projects. Program-scale metrics are for cumulative, regional scale results and often need to be measured or modeled for a suite of projects by a third party. Program-scale measures can also be developed by aggregating project scale data.

**Tier** refers to the ease of data collection; tier 1 metrics are relatively low-effort and easy to measure, while tier 2 metrics would require additional effort and expertise for data collection and/or analysis. R&D metrics do not have fully established methods for measurement or required data needed to track them are not readily available.

### **Core Metrics**

From the full list of socioeconomic metrics, we identified core metrics for both project and program scales (Tables 3 & 4). Core metrics are identified to provide a short list that can be used across projects to allow for consistency, comparison, and rolling up results. For metrics to be considered core, they need to be common across project types. Core metrics are metrics that are strongly linked to at least half of the project types in at least one of the four GEMS project categories (habitat restoration, oyster reef restoration, recreational enhancement, and water quality improvement).

### **Table 3. Project scale core GEMS metrics**

| Outcome   | Metric   | Habitat<br>restoration<br>(7 project types) | Oyster restoration<br>(6 project types) | Recreational<br>enhancement<br>(3 project types) | Water quality<br>improvement<br>(7 project types) |
|---|--|---|---|--|---|
| Core metrics common a                             | cross all categories and project type  | S   |   |  |   |
| Economic activity:                                | Number of restoration jobs supported by project  | 7   | 6                                       | 3  | 7   |
| Restoration/intervention                          | Restoration expenditures by project  | 7   | 6                                       | 3  | 7   |
| Core metrics common a                             | cross all project categories   |   |   |  |   |
| Economic activity:<br>Recreation and tourism      | Change in recreational activity<br>expenditures associated with<br>project site visitation   | 5   | 3                                       | 2  | 4   |
| Human health: Mental                              | Change in cognitive function   | 5   | 3                                       | 3  | 4   |
| health & psychological<br>well-being              | Change in subjective well-being  | 5   | 3                                       | 3  | 4   |
| Additional core metrics                           | for specific project categories  |   |   |  |   |
| Cultural values:                                  | Education-related knowledge:<br>Number of people with additional<br>knowledge of habitat effects and<br>other project outcomes     | 6   | 3                                       | 2  | 3   |
| U   | Awareness: Number of people with<br>additional knowledge of habitat<br>effects and other project outcomes<br>based on project site | 6   | 3                                       | 2  | 3   |
| Cultural values: Other                            | Project identified cultural value  | 5   | 6                                       | 3  | 2   |
| Economic activity:                                | Number of jobs supported through recreational fishing at project site  | 5   | 3                                       | 2  | 2   |
| Recreation and tourism                            | Change in recreational fishing expenditures associated with project site visitation  | 5   | 3                                       | 2  | 2   |
| Human health:<br>Food security for<br>communities | Proportion of surveyed harvesters<br>who say that food caught/harvested<br>at the site is important for feeding<br>their household | 4   | 4                                       | 3  | 1   |
| Property protection                               | Amount of property adjacent to shoreline with reduced erosion after project  | 5   | 3                                       | 0  | 0   |
| Property value                                    | Change in property value across affected properties  | 3   | 0                                       | 3  | 3   |

Note. Numbers in the right-hand columns are the number of project types within each category to which the metric is strongly linked. Colored right-hand columns indicate that the metric is strongly linked to at least half of the project types within the category and is considered a core metric for that project category.

#### **Table 4. Program scale core GEMS metrics**

| Outcome  | Metric   | Habitat restoration<br>(7 project types) | Oyster restoration<br>(6 project types) | Recreational<br>enhancement<br>(3 project types) | Water quality<br>improvement<br>(7 project types) |
|--|--|--|---|--|---|
| Common across all projec                         | ct types and categories  |  |   |  |   |
| Economic activity: Resto-<br>ration/intervention | Change in economic activity from restoration spending  | 7  | 6                                       | 3  | 7   |
| Additional metrics for spo                       | ecific project categories  |  |   |  |   |
| Cultural values: Knowl-<br>edge                  | Awareness: Number of people with<br>additional knowledge of habitat<br>effects and other project outcomes<br>on broader scale. | 6  | 3                                       | 2  | 3   |
| Cultural values: Other                           | Program-identified cultural value  | 5  | 6                                       | 3  | 2   |
| Economic activity: Recre-<br>ation and tourism   | Change in economic activity from recreational fishing  | 5  | 3                                       | 2  | 2   |
| Economic activity: Finfish/<br>shellfish harvest | Change in economic activity from<br>project-associated commercial fish<br>harvest  | 4  | 3                                       | 0  | 2   |

Note. Numbers in the right-hand columns are the number of project types within each category to which the metric is strongly linked. Colored right-hand columns indicate that the metric is strongly linked to at least half of the project types within the category and is considered a core metric for that project category.

### **Measurement Protocols**

In order to make GEMS metrics actionable, where possible we are in the process of developing measurement protocols for each tier 1 and 2 project-scale metric. These protocols are under development but will be linked in the metrics database. Protocols include descriptions of and links to measurement procedures used in other studies that may be a template for the development of measurement protocols for a user's program or project.

#### Equity

Where applicable, for each project-scale protocol we have included methods for assessing the access and distribution of restoration project outcomes. This type of assessment is necessary for identifying inequities in delivery of project outcomes. For the GEMS project, equity refers to the distribution of resources, support, empowerment, or other benefits in such a way that individuals or groups that are most in need receive the necessary support for attaining and maintaining wellbeing. Equity also includes the distribution of costs in such a way that there is not an unnecessary or disproportionate burden placed on any group, especially marginalized populations.

Additional methods around equity will help practitioners answer the following questions:

- (1) Are the services provided by the intervention available to all and will they continue to be accessible?
- (2) How are benefits distributed across vulnerable communities and underrepresented groups?

#### Program-Scale Protocols

Program-scale metrics will require larger, Gulf-wide efforts to collect and analyze data. We describe the types of protocols and analyses that will need to be developed here, but have not yet created specific measurement protocols for program-scale metrics.

## **PRODUCTS**

The GEMS project has resulted in multiple products:

## Website

The GEMS website (nicholasinstitute.duke.edu/project/gems) hosts information about the project, as well as all our products. The website is the central location where users of this information can find databases to search for our ESLMs and relevant metrics.

## Phase I Report

The summary of GEMS work on oyster reef restoration can be found in a separate report that documents methods and findings of Phase I.

## **Other Products**

The GEMS project is continuing to create and release products—check our products page for new resources.

## **NEXT STEPS**

Implementing a standardized socioeconomic monitoring system to track project outcomes over time across the Gulf of Mexico will take additional steps after the GEMS project is completed in mid-2021. To make this system operational we propose follow up work that would move this effort forward.

(1) Pilot monitoring project-scale protocols. We have selected metrics that were deemed applicable and feasible by experts, however, they will remain untested at the end of our project. We suggest that our metrics and their associated protocols are tested on upcoming projects funded in the Gulf to determine whether they are appropriate or whether they need to be adapted and updated. It might also be possible to do some retroactive monitoring for some existing projects if the measurement protocol allows. Piloting relevant GEMS metrics will not only allow on-the-ground testing of our work

but will also facilitate the full development of more detailed metrics protocols that can be shared with others.

- (2) Develop a Gulf-wide program scale monitoring system to assess cumulative effects. The same data and underlying analytics are needed to understand the social and economic implications for coastal communities of an oil spill, a hurricane, a new large-scale diversion, or the cumulative impacts of coastal restoration projects. These data need to be collected and analyzed regularly, every 3–5 years, to be useful for decision makers. State and federal agencies, restoration funders, resource managers, community organizations, and nongovernmental organizations would all like to understand better how they can manage coastal resources to build community resilience and support the coastal (blue) economy. The GEMS project has outlined what these program-scale monitoring efforts might look like and what data they would need. We propose a future effort that would:
  - (a) Develop credible and feasible methodologies for collecting the necessary data and conducting the underlying analysis for understanding social and economic responses to changes such as disasters or restoration projects of coastal communities at a regional scale.
  - (b) Test these methodologies.
  - (c) Convene a working group of key federal and state agencies and funders (e.g., SeaGrant, GRP, NFWF) to develop a plan for how to institutionalize this data collection and analysis process.

## **APPENDIX A. WORKSHOP PARTICIPANTS**

## **Regional Workshop Participants**

Becky Allee, GOMA/NOAA Patrick Barnes, Barnes, Ferland and Associates (BFA) Environmental Consulting Brie Bernik, RESTORE Council Xiang Bi, University of Florida Ronald Bond, University of California, Davis (Atwill Water & Foodborne Disease Lab) Christa Court, University of Florida Mike Donahue, AECOM Brian Harper, US Army Corps of Engineers, Regional Planning and Environmental Center Jennifer Harper, FL DEP Al Hindrichs, LA DEQ Paul Hindsley, Eckerd College Devyani Kar, Coalition To Restore Coastal Louisiana; Environmental Defense Fund Lisa Krimsky, University of Florida Danny Patterson, Gulf States Health Policy Center Jeff Pinsky, US Army Corps of Engineers, Regional Planning and Environmental Center George Ramseur, Mississippi Department of Marine Resources Lisa Smith, EPA's National Health and Environmental Effects Research Laboratory Edward Trapido, LSU School of Public Health

## **Metrics Refinement Workshop Participants**

#### Health Workshop Participants

Joie Acosta, RAND

Ashley Bennis, Texas Sea Grant

Jill Csekitz, Texas Commission on Environmental Quality and Gulf of Mexico Alliance Water Resources Team

Kathryn Keating, Louisiana State University Department of Sociology

Missy Partyka, Mississippi-Alabama Sea Grant Paul Sandifer, College of Charleston Helena Solo-Gabriele, University of Miami Edward Trapido, Louisiana State University School of Public Health Mike Wetz, Harte Research Institute for Gulf of Mexico Studies Economic and Cost Workshop Participants Jeff Adkins, National Oceanic and Atmospheric Administration Mindy Burton, National Oceanic and Atmospheric Administration David Cochran, University of Southern Mississippi

Peter Edwards, The Pew Charitable Trust

Scott Hemmerling, The Water Institute of the Gulf

Paul Hindsley, Eckerd College

Mike Jepson, National Oceanic and Atmospheric Administration National Marine Fisheries Service

Jim Lee, Texas A&M University - Corpus Christi

Walter Peacock, Texas Sea Grant

Amanda Torres, City of Rockport

Pete Wiley, National Oceanic and Atmospheric Administration Office for Coastal Management

## **APPENDIX B. REFERENCES USED TO CREATE DRAFT METRICS LISTS**

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## **APPENDIX C: FULL METRICS LIST**

Colored right-hand columns indicate that the metric is strongly linked to at least half of the project types within the category and is considered a core metric for that project category. Additional details about the metrics, including protocols for tier 1 and tier 2 project-scale metrics, are available on the GEMS website.

| Outcome         | Metric Title   | ric Title Definition   | Tier | Scale   | Core metric by project<br>category |     |    |    |
|-----------------|--|--|------|---------|------------------------------------|-----|----|----|
|                 |  |  |      |         | HR                                 | ORR | RE | WQ |
| CULTURAL VALUES |  |  |      |         |                                    |     |    |    |
| Knowledge       | Education-related knowl-<br>edge: Number of people<br>with additional knowledge<br>of habitat effects and oth-<br>er project outcomes      | The number of people with additional knowl-<br>edge of, change in behavior, or change in atti-<br>tude towards habitat effects and other project<br>outcomes due to project-associated educa-<br>tional outreach, assessed using project-scale<br>methodologies such as surveys, interviews, or<br>focus groups. | 2    | Project |                                    |     |    |    |
|                 | Awareness: Number of<br>people with additional<br>knowledge of habitat<br>effects and other project<br>outcomes on broader<br>scale        | The number of people with additional aware-<br>ness of habitat effects and other project out-<br>comes, or change in perception of the project,<br>due to living or working in proximity to the<br>project, assessed using program-scale meth-<br>odologies such as surveys, interviews, or focus<br>groups.     | 2    | Program |                                    |     |    |    |
|                 | Awareness: Number of<br>people with additional<br>knowledge of habitat<br>effects and other project<br>outcomes based on proj-<br>ect site | The number of people with additional aware-<br>ness of habitat effects and other project out-<br>comes, or change in perception of the project,<br>due to proximity to the project, assessed using<br>project-scale methodologies such as surveys,<br>interviews, or focus groups.                               | 2    | Project |                                    |     |    |    |
| Other           | Project identified cultural<br>value   | Identification and evaluation of cultural ecosys-<br>tem services (CES), which vary by community,<br>for monitoring. Where possible, project team<br>can develop framework for pre- and post-res-<br>toration monitoring of CES.   | 2    | Project |                                    |     |    |    |
| Other           | Program identified cultur-<br>al value   | Identification and evaluation of cultural ecosys-<br>tem services (CES), which vary by community,<br>for monitoring. Where possible, program team<br>can develop framework for pre- and post-res-<br>toration monitoring of CES.   | 2    | Program |                                    |     |    |    |

| Outcome                        | Metric Title  | Metric Title Definition  |   | ier Scale | Core metric by project<br>category |     |    |    |  |
|--------------------------------|---|--|---|-----------|------------------------------------|-----|----|----|--|
|                                |   |  |   |           | HR                                 | ORR | RE | WQ |  |
| ECONOMIC ACTIVITY              |   |  |   |           |                                    |     |    |    |  |
| Agriculture                    | Change in crop or live-<br>stock revenue  | The change in reported annual revenue from<br>crop or livestock yield from farms participating<br>in agricultural BMPs. Reported annually and<br>pre- and post-project implementation.   | 1 | Project   |                                    |     |    |    |  |
|                                | Number of aquaculture<br>jobs supported by project  | The number of jobs directly supported by an<br>oyster aquaculture project during operation<br>(jobs supported through design and construc-<br>tion would be included in the "restoration jobs"<br>metric below) reported as full-time employee<br>equivalents every year.  | 1 | Project   |                                    |     |    |    |  |
| Finfish/Shellfish har-<br>vest | Change in economic activ-<br>ity from project associated<br>commercial fish harvest           | Jobs, labor income, gross state product, and to-<br>tal industry output modeled annually based on<br>NOAA commercial harvest data and state data<br>(e.g., Florida commercial fisheries) for relevant<br>species. Change in economic activity from com-<br>mercial fish harvest could be due to changes in<br>target populations or areas closed to harvest<br>due to water quality issues. Reporting harvest<br>and revenue (intermediate outputs for calculat-<br>ing this metric) may also be useful to give a full<br>picture on how commercial harvest patterns<br>have changed in response to the project. | 2 | Program   |                                    |     |    |    |  |
|                                | Change in economic activ-<br>ity from project associated<br>commercial aquaculture<br>harvest | Jobs, labor income, gross state product, and<br>total industry output modeled annually based<br>commercial harvest data and state data (e.g.,<br>USDA Census of Aquaculture) for relevant<br>species.  | 2 | Program   |                                    |     |    |    |  |
| Local businesses               | Change in local business<br>revenue from project<br>disruption                                | The change in reported revenue from local<br>businesses whose normal operations are tem-<br>porarily or permanently impacted by disrup-<br>tion from project construction. Reported pre-<br>and post-project construction.   | 2 | Project   |                                    |     |    |    |  |

| Outcome                     | Metric Title  | c Title Definition  |   | ier Scale | Core metric by project<br>category |     |    |    |  |
|-----------------------------|---|---|---|-----------|------------------------------------|-----|----|----|--|
|                             |   |   |   |           | HR                                 | ORR | RE | WQ |  |
| Recreation and tour-<br>ism | Change in recreational<br>activity expenditures as-<br>sociated with project site<br>visitation | Estimate of total recreational activity expendi-<br>tures due to the project compared to baseline<br>of recreational activity expenditures in sur-<br>rounding area, calculated as the number of<br>recreational trips to the project site (estimated<br>from random sampling counts as part of struc-<br>tured monitoring).  | 2 | Project   |                                    |     |    |    |  |
|                             | Number of jobs support-<br>ed through recreational<br>fishing at project site                   | The number of direct, indirect, and induced<br>jobs associated with recreational fishers<br>visiting the restored reef, based on fishing<br>expenditures determined through a survey of<br>recreational fishing anglers conducted by the<br>restoration project.  | 2 | Project   |                                    |     |    |    |  |
| Recreation and tour-<br>ism | Change in recreational<br>fishing expenditures as-<br>sociated with project site<br>visitation  | Estimate of total recreational fishing expen-<br>ditures due to the project compared to base-<br>line of recreational fishing expenditures in<br>surrounding area, calculated as the number<br>of recreational fishing trips to the project site<br>(estimated from random sampling counts as<br>part of structured monitoring) multiplied by<br>the average trip expenditure (from NOAA FEUS<br>2018 Report ). | 2 | Project   |                                    |     |    |    |  |
|                             | Change in economic<br>activity from recreational<br>fishing                                     | Jobs, labor income, gross state product, and<br>total industry output modeled annually at a<br>county to regional level. Angler surveys will<br>account for the difference in activity associated<br>with a restoration project, which would then be<br>used as input into the economic impact analy-<br>sis (see Texas Half Moon Reef example [PDF]).  | 2 | Program   |                                    |     |    |    |  |

| Outcome  | Metric Title Definition   |   | Tier | Scale   | Core | metric<br>categ | by pr<br>gory | oject |
|--|---|---|------|---------|------|-----------------|---------------|-------|
|  |   |   |      |         | HR   | ORR             | RE            | WQ    |
| Restoration/Interven-<br>tion                          | Number of restoration<br>jobs supported by project  | The number of jobs directly supported by the restoration project, including but not limited to project design, construction, project site maintenance, education, and monitoring, reported every year.                                    | 1    | Project |      |                 |               |       |
|  | Total restoration expendi-<br>tures by project  | The total amount of money spent on the resto-<br>ration project as reported in the project budget<br>every year.  | 1    | Project |      |                 |               |       |
|  | Change in economic<br>activity from restoration<br>spending   | Jobs, labor income, gross state product, and<br>total industry output would be modeled based<br>on project expenditures.  | 2    | Program |      |                 |               |       |
| Health related clo-<br>sure: Recreation and<br>tourism | Change in recreation and<br>tourism associated eco-<br>nomic activity associated<br>with a closure period                             | Change in economic activity from recreation<br>and tourism in area with repeated or long-term<br>closures. This can be measured with a loca-<br>tion-specific scenario analysis or survey instru-<br>ment.                                | 3    | Program |      |                 |               |       |
| HUMAN HEALTH   |   |   |      |         |      |                 |               |       |
| Drownings and other<br>injuries                        | Change in number of<br>drownings/spinal injuries/<br>rescue incidents (per # of<br>visitors to the site)                              | Number of injuries and drownings after project<br>implementation, measured through surveys<br>of beach patrol or reviewing available incident<br>reporting data.  | 3    | Project |      |                 |               |       |
| Food security for com-                                 | Proportion of surveyed<br>harvesters who say that<br>food caught/harvested at<br>the site is important for<br>feeding their household | Estimate of proportion of surveyed harvesters<br>who say that food harvested at project site is<br>important for feeding their household and if<br>that has changed since the installation of the<br>project at site.                     | 2    | Project |      |                 |               |       |
| munities   | Proportion of protein or<br>nutrition from food har-<br>vested at restoration site  | Relative measure of contribution of subsis-<br>tence harvest from areas with restoration<br>projects (e.g., seafood, birds, mushrooms)<br>to household nutrition, measured by adding<br>questions to existing national nutrition surveys. | 3    | Program |      |                 |               |       |

| Outcome  | Metric Title   | Metric Title Definition  | Tier | Scale   | Core | metric<br>cate | by pi<br>gory | oject |
|--|--|--|------|---------|------|----------------|---------------|-------|
|  |  |  |      |         | HR   | ORR            | RE            | WQ    |
| Mental health and                                      | Change in cognitive func-<br>tion  | Change in performance on simple recall or oth-<br>er cognitive function tests pre- and post-recre-<br>ation activity or time at project site.  | 2    | Project |      |                |               |       |
| psychological well-be-<br>ing                          | Change in subjective<br>well-being   | Change in self-reported state of well-being.<br>Survey of visitors pre- and post-time at project<br>site.  | 2    | Project |      |                |               |       |
| Mosquito-borne<br>illness                              | Change in number of<br>reported cases of mosqui-<br>to-borne illness in coun-<br>ties near the project site      | Change in number of reported cases of mos-<br>quito-borne illness in counties near the project<br>site, measured through available CDC, hospital,<br>and clinic data and ground truthed with survey<br>instruments. Such measurements have not yet<br>taken place and are in the R&D Phase.                                  | 3    | Project |      |                |               |       |
| Public safety (related to evacuations)                 | Change in number of days<br>evacuation routes are<br>closed  | Change in the number of times that an evac-<br>uation route adjacent to the project site is<br>inaccessible due to flooding, based on a simple<br>count of closures.   | 1    | Project |      |                |               |       |
| Respiratory disease                                    | Change in number of re-<br>ported cases of respirato-<br>ry illness in counties near<br>the project site         | Change in number of reported cases of respi-<br>ratory disease in counties near the project site,<br>measured through available CDC, hospital,<br>and clinic data and ground truthed with survey<br>instruments. Such measurements have not yet<br>taken place and are in the R&D Phase.                                     | 3    | Project |      |                |               |       |
| Seafood-associated<br>disease                          | Change in number of<br>reported cases of seafood<br>associated disease in<br>counties near the project<br>site   | Change in number of reported cases of sea-<br>food associated disease in counties near the<br>project site, measured through available CDC,<br>hospital, and clinic data and ground truthed<br>with survey instruments. Such measurements<br>have not yet taken place and are in the R&D<br>Phase.                           | 3    | Project |      |                |               |       |
| Skin and respiratory<br>effects of toxin expo-<br>sure | Change in number of<br>reported cases of skin<br>and respiratory affects in<br>counties near the project<br>site | Change in number of reported cases of tox-<br>in-exposure related skin and respiratory effects<br>in counties near the project site, measured<br>through available CDC, hospital, and clinic data<br>and ground. truthed with survey instruments.<br>Such measurements have not yet taken place<br>and are in the R&D Phase. | 3    | Project |      |                |               |       |

| Outcome                                      | Metric Title   | Definition  | Tier | Scale   | Core metric by project<br>category |     |    |    |  |
|--|--|---|------|---------|------------------------------------|-----|----|----|--|
|  |  |   |      |         | HR                                 | ORR | RE | WQ |  |
| Waterborne disease                           | Change in number of<br>reported cases of water-<br>borne diseases in counties<br>near the project site                               | Change in number of reported cases of wa-<br>terborne disease in counties near the project<br>site, measured through available CDC, hospital,<br>and clinic data and ground truthed with survey<br>instruments. Such measurements have not yet<br>taken place and are in the R&D Phase.   | 3    | Project |                                    |     |    |    |  |
| PROPERTY PROTECTION                          | N & VALUE  |   |      |         |                                    |     |    |    |  |
| Property protection<br>(erosion)             | Number of properties or<br>length of infrastructure<br>adjacent to shoreline with<br>reduced erosion after<br>project                | Total amount of public infrastructure or private<br>property (measured in number and type of<br>properties, or length of road) that experiences<br>decreased adjacent erosion rates due to the<br>restoration project reported every year.  | 2    | Project |                                    |     |    |    |  |
| Property protection                          | Modeled avoided flood<br>damage and/or number of<br>people with reduced flood<br>frequency or depth                                  | Change in coastal or inland flood damages<br>and/or number of people experiencing re-<br>duced flood depths or frequencies based on<br>models that compare flood scenarios with and<br>without the project  | 2    | Project |                                    |     |    |    |  |
| (flooding)                                   | Change in property dam-<br>age (per value of property)<br>caused by flooding with<br>the project in place (as<br>opposed to without) | Change in number and value of coastal or<br>inland flood related claims payouts within the<br>county or census tract of the project.  | 2    | Project |                                    |     |    |    |  |
| Property value                               | Change in property value across affected properties.   | Changes to property values based on proximity to project site, using a hedonic pricing method.  | 2    | Project |                                    |     |    |    |  |
| GREENHOUSE GAS EMI                           | SSIONS   |   |      |         |                                    |     |    |    |  |
| Social cost of green-<br>house gas emissions | Change in economic costs<br>resulting from carbon<br>emissions   | Changes in economic costs resulting from<br>carbon emissions associated with the project,<br>measured using the social cost of carbon (a<br>measure of the economic harm from green-<br>house gas emissions emitted per ton of carbon<br>equivalent). The current central estimate of<br>the social cost of carbon is over \$50 per ton in<br>2021 dollars. | 1    | Project |                                    |     |    |    |  |

| Outcome   | Metric Title   | Definition   | Tier   | Scale   | Core metric by project<br>category |     |    |    |  |
|---|--|--|--|---------|------------------------------------|-----|----|----|--|
|   |  |  |  |         | HR                                 | ORR | RE | WQ |  |
| SOCIAL DISRUPTION                               |  |  |  |         |                                    |     |    |    |  |
| Social disruption due<br>to project or flooding | Change in number of criti-<br>cal facilities (roads, hospi-<br>tals, schools) affected by<br>stormwater flooding (with<br>frequency and duration of<br>closures if possible) | Total number of critical facilities or businesses<br>that experienced flooding, temporary or per-<br>manent closure, or had reduced hours around<br>project site, as measured by survey.                                   | 2  | Project |                                    |     |    |    |  |
|   | Number of days of dis-<br>rupted services due to<br>project  | Total number of days of disruption, annually,<br>due to project construction of maintenance, as<br>reported by project.  | 1  | Project |                                    |     |    |    |  |
| WATER SYSTEM COSTS                              |  |  |  |         |                                    |     |    |    |  |
| Cost to property                                | Total sewer conversion costs for homeowners  | Costs to homeowners of the septic to sewer<br>conversion, measured in average cost per<br>homeowner and total cost for all homeowners<br>associated with the project (from project docu-<br>mentation).                    | the septic to sewer<br>average cost per<br>st for all homeowners 1 Project<br>ct (from project docu- |         |                                    |     |    |    |  |
| owner   | New sewer conversion costs for homeowners  | Net costs to homeowners for the septic to sew-<br>er conversion, incorporating average upfront<br>cost per homeowner, average annual savings<br>on septic maintenance, and annual water bill<br>cost (need to use survey). | 2  | Project |                                    |     |    |    |  |
| Drinking water treat-<br>ment costs             | Change in drinking water<br>treatment cost (at facility)   | Change of water treatment costs since project<br>implementation, shared by utility, and change<br>of measured water quality near project site.   | 2  | Project |                                    |     |    |    |  |

| Outcome  | Metric Title   | Definition  | Tier | Scale   | Core metric by project<br>category |     |    |    |  |
|--|--|---|------|---------|------------------------------------|-----|----|----|--|
|  |  |   |      |         | HR                                 | ORR | RE | WQ |  |
| Freshwater cost  | Change in homeowner<br>cost of fresh water for<br>irrigation   | Change of irrigation costs outlined in home-<br>owner utility bills since project implementation<br>in places that use and track reclaimed water,<br>and change of measured water quality near<br>project site. | 2    | Project |                                    |     |    |    |  |
|  | Change in municipal water costs  | Change in municipal water expenditures based<br>on the municipality's use of reclaimed water, as<br>monitored by the municipality.  | 3    | Project |                                    |     |    |    |  |
| Gray stormwater in-<br>frastructure improve-<br>ment costs | Change in cost of storm-<br>water treatment facility<br>upgrades or maintenance<br>due to addition of green<br>infrastructure  | Reported frequency of stormwater treatment facility upgrades, measured through survey of stormwater treatment facilities.   | 3    | Program |                                    |     |    |    |  |
| Wastewater treatment<br>Costs                              | Episodic storm related<br>costs (Change in incidence<br>of (or total fines paid by<br>treatment plants for)<br>wastewater discharge vio-<br>lations reported annually) | Change in incidence of and total fines paid by<br>wastewater utilities due to wastewater dis-<br>charge violations, from utility data, based on<br>utility's willingness to share data.                         | 3    | Project |                                    |     |    |    |  |
|  | Change in wastewater<br>treatment cost (at facility)   | Change in wastewater treatment cost, from utility data, based on utility's willingness to share data.   | 3    | Project |                                    |     |    |    |  |

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The Nicholas Institute for Environmental Policy Solutions at Duke University is a nonpartisan institute founded in 2005 to help decision makers in government, the private sector, and the nonprofit community address critical environmental challenges. The Nicholas Institute responds to the demand for high-quality and timely data and acts as an "honest broker" in policy debates by convening and fostering open, ongoing dialogue between stakeholders on all sides of the issues and providing policy-relevant analysis based on academic research. The Nicholas Institute's leadership and staff leverage the broad expertise of Duke University as well as public and private partners worldwide. Since its inception, the Nicholas Institute has earned a distinguished reputation for its innovative approach to developing multilateral, nonpartisan, and economically viable solutions to pressing environmental challenges.

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